

Town of Groton



Adopted FYE 2016 Budget

Fiscal Year Ending June 30, 2016

June 2, 2015

TOWN OF GROTON, CONNECTICUT
PRINCIPAL OFFICIALS

Town Council

Rita M. Schmidt, Mayor
Bob Frink
Genevieve Cerf
Joe de la Cruz
Bruce S. Flax
Rich Moravsik
Deborah L. Peruzzotti
Harry A. Watson
Dean Antipas

Representative Town Meeting

Christine Conley (D) - Moderator

District 1

Karin Adams (R)
Joe Baril (D)
Dolores R. Harrell (D)
Roscoe Merritt (D)
Scott Meyer (D)
Lori A. Watrous (R)
Ivy R. Williams (D)

District 2

Jean-Claude Ambroise (D)
Patrice Granatosky (D)
Jackie Massett (R)
Juliette M. Parker (D)

District 3

Alicia T. Bauer (D)
John A Espada (R)
Conrad F. Heede (D)
Lisa M. Luck (D)
Brandon Marley (D)
Archie Swindell (R)

District 4

Christine Conley (D)
Matthew G. Longino (R)
Shawn Powers (D)
Judith Strode (D)
Patricia Wagner (D)
Jonathan E. Wilson (R)

District 5

Susan Deane-Shinbrot (R)
Robert M. Garcia (D)
Kathy Neugent (D)
Richard J. Pasqualini, Jr (D)
Vacancy (R)
Jordan Brayman (D)

District 6

Luanne E. DeMatto (R)
Jim Loughlin (D)
Bruce A. McDermott (R)
Douglas Monaghan (D)
Richard Semeraro (D)
Mark Svencer (D)
Fred Turnbull (D)

District 7

Lynn Crockett Hubbard (R)
Karen F. Morton (R)
Scott L. Newsome (R)
Bill Smith (D)
Vacancy (D)

Appointed Officials

Mark R. Oefinger:	Town Manager
Dr. Michael H. Graner:	Superintendent of Schools
Eileen M. Duggan:	Town Attorney

Department Directors

Finance:	Cindy R. Landry
Human Resources:	Robert Zagami
Human Services:	Marjorie D. Fondulas
Library:	Betty Anne Reiter
Parks & Recreation:	Mark Berry
Planning & Development:	Jonathan Reiner
Police:	Steve Smith
Public Works:	Gary J. Schneider
Town Clerk:	Betsy Moukawsher

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FYE 2016 Adopted Budget
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"SUBMARINE CAPITAL OF THE WORLD"

TOWN OF GROTON

How To Use This Budget Document Adopted Budget - FYE 2016

This budget document is divided and organized into segments by utilizing tab sheets. The tabs organize the Budget by section and then Areas of Service. The budget is then separated by department and function within each of the Areas of Service.

The inside cover of this document has a list of the Principal Officials, Appointed Officials and Department Directors followed by a Table of Contents, Location & Transportation Map, Groton At A Glance introduction, Town Profile and the Distinguished Budget Award from FYE 2014. The tab labeled "**(I) Budget Message**", includes the letter of transmittal from the Town Manager to the Town Council, as well as a graphic comparison of the Adopted/Adjusted FYE 2015 Budget to the Adopted FYE 2016 budget and various reconciliation, projection and summary reports.

The next tab labeled, "**(II) Financial Structure / Plans & Policies**" shows the reader how the Town of Groton is organized on an administrative level as well as providing detailed information on the Town Governmental Structure, Budgetary Process, Budgetary Control, Debt Policy & Management-Fiscal Practices, Town Charter Finance & Taxation excerpt, Reserve Fund For Capital Expenditures and the Basis of Budgeting and Accounting for the Town. The third tab "**(III) Revenues & Summaries**" contains financial information by fund and provides a concise overview of the budget for FYE 2016 including summaries of the revenue and expenditure budgets. The following schedules and narratives also appear within this section: General Fund Revenue Descriptions and Detail, Program Summary, Budget Comparisons by Functions, Budgets in Brief-All Funds, Summary of Sources and Uses-All Funds and Estimated Changes in Fund Balances.

The next fifteen tabs, beginning with **(IV) General Government** through **(XVIII) Other Funds**, reflect the various Areas of Service. A Mission Statement is provided on the front of each tab for the functions that are included within each of the Areas of Service. On the bottom front, a graphic showing the budget as a % to the total budget together with the operating and personnel costs associated with that particular Area of Service is depicted. The back of the tab depicts a table of organization associated with that specific Area of Service.

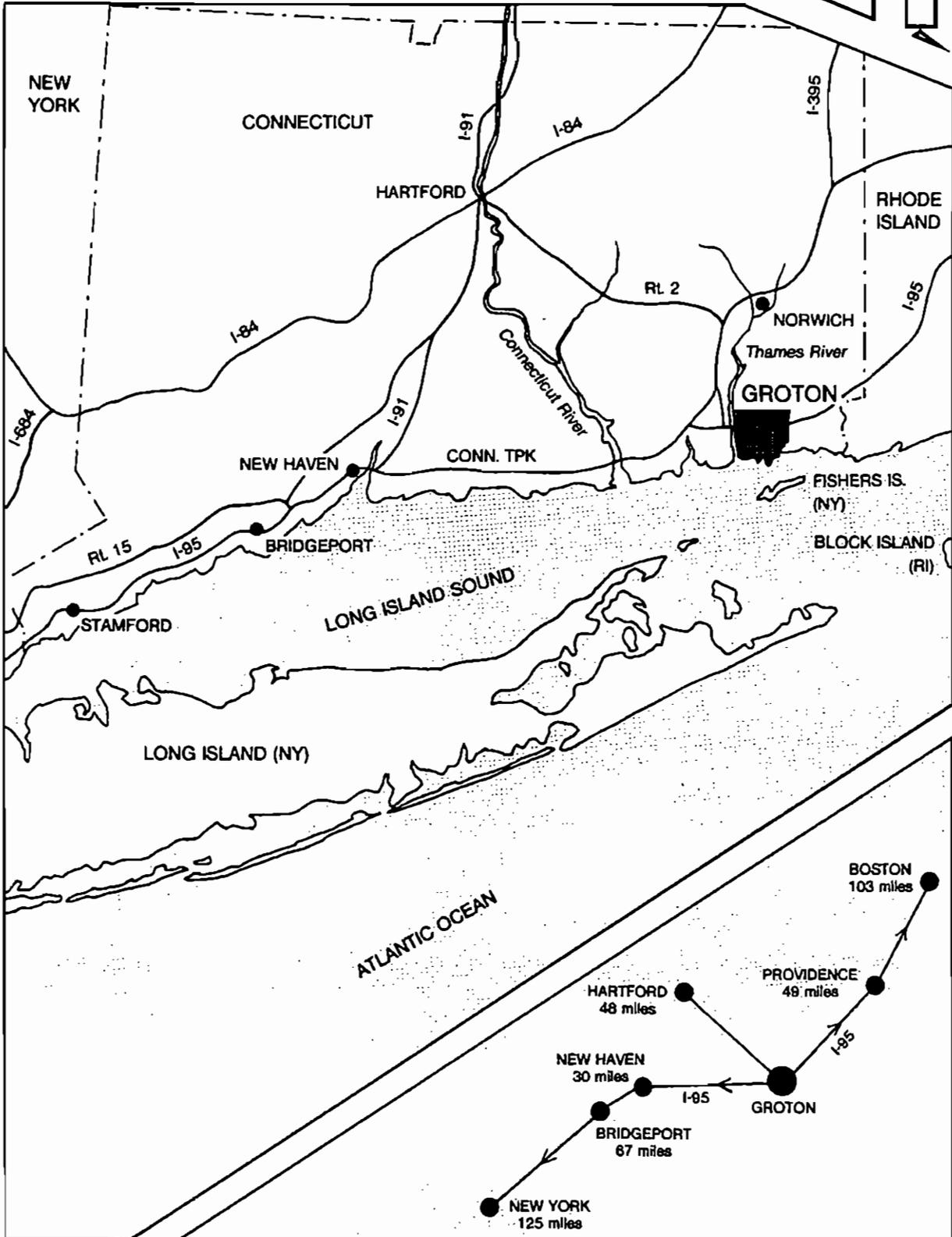
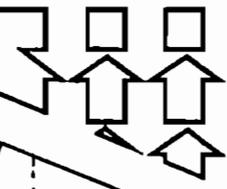
Each functional unit of the government is listed individually beginning with the page entitled Function Summary and Function Highlights. The Function Summary describes the Function and lists quantitative measurements for a three-year period: Actual FYE 2014, Estimate FYE 2015, and Anticipated FYE 2016. The Highlights section notes any anticipated changes for the next fiscal year. The pages following the Function Highlights are details of expenditures for each function by appropriation, cost centers, the financing plan for that function, personnel and operating expenses of each function. If applicable, these will be followed by a page that details the full-time positions and their associated salaries and wages. The final pages within each function provide a description of each of the cost centers within that specific function.

The next tab, "**(XIX) Capital Budget/CIP**", lists the Town's Capital Improvement Budget (CIB) for FYE 2016. The CIB provides a summary of the projects by category, i.e., roads, education, public buildings, etc. and also includes the revenue sources that will be used to fund these projects. Individual Project Detail Sheets for FYE 2016 projects are also included within this tab section as well as a Capital Improvement Plan (CIP), which details the capital projects that the Town will pursue for the upcoming fiscal year plus the next 5 years. The CIP provides a description and justification for each project within that six-year period.

The final tab, "**(XX) Appendices**", provides the reader with additional information such as a Glossary of terms, Acronym listing and Object Code Description. These will help to more clearly define terminology and help the reader to better understand the budget information.

LOCATION & TRANSPORTATION

Town of Groton



GROTON AT A GLANCE

A charming Connecticut shoreline community, the Town of Groton borders Fishers Island Sound between the Thames and Mystic Rivers. Thirty-eight and three tenths square miles in size, over 3,500 acres of reserved open space, active recreation areas, and watershed lands, and 58 miles of shoreline provide residents with a high quality standard of living.

Originally the home of the Pequot Indians, an Algonquin-speaking woodland tribe, this territory provided vital resources; an abundance of food and clothing supplied from wildlife, and fish retrieved from the shoreline areas. The Pequots became the most powerful tribe in the region now known as Connecticut, attributable to their strength in warfare and possession over the shellfish beds, used for wampum trade amongst tribes.

Groton was first settled as part of New London in 1646 when John Winthrop Jr. came from Massachusetts Bay to found Pequot Plantation at the mouth of the Thames River. By 1705, the population east of the Thames had increased sufficiently, and inhabitants were allowed to incorporate as a separate town, named Groton, in honor of the Winthrop family estate in England.

In 1868, area residents, with the help of the State of Connecticut, purchased 112 acres on the Thames River and presented the site to the Federal Government for use as a navy yard. During World War I, the navy yard was officially commissioned a United States submarine base.

Fittingly, Groton is known as "The Submarine Capital of the World". It is the home of the Electric Boat Division of General Dynamics, a firm responsible for delivering 74 diesel submarines to the Navy during World War II. In 1954, the company launched the world's first nuclear-powered submarine, the USS Nautilus, currently displayed at the USS Nautilus Memorial. Electric Boat is the premier designer of submarines for the United States Government and was responsible for the development of the fifteen of eighteen classes of nuclear submarines including Trident, Seawolf, and the new attack submarine.

Groton is home to Pfizer, Incorporated which encompasses over 2.4 million square feet of research, office and manufacturing space. Pfizer employs over 3,500 individuals and is the Town's largest single taxpayer. Products discovered, developed, and manufactured in Groton generate a substantial percentage of the company's yearly income, and alleviate disease and improve the quality of life throughout the world.

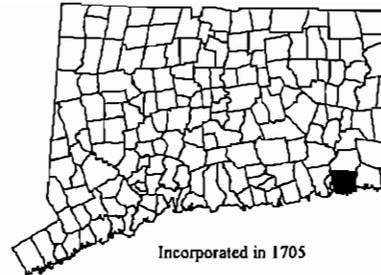
The treasures of Groton's past are retained through the historic homes that are scattered through the Town, the quaint streets of Noank, and the scenic Long Island Sound. The Town is committed to preserving this past, while striving to implement new initiatives as the leader in Southeastern Connecticut.

Groton, Connecticut

CERC Town Profile 2014

Town Hall
45 Fort Hill Road
Groton, CT 06340
(860) 441-6630

Belongs to
New London County
LMA Norwich - New London
Southeast Economic Dev. Region
Southeastern Connecticut Planning Area



Incorporated in 1705

Demographics

Population (2012)	Town	County	State	Race/Ethnicity (2012)	Town	County	State
2000	39,907	259,088	3,405,565	White	31,583	226,453	2,802,217
2010	40,254	272,360	3,545,837	Black	2,208	14,834	355,660
2012	40,079	273,723	3,572,213	Asian Pacific	2,433	12,047	139,827
2020	38,172	279,893	3,690,997	Native American	215	1,472	8,531
'12-'20 Growth / Yr	-0.6%	0.3%	0.4%	Other/Multi-Race	3,640	18,917	265,978
				Hispanic (any race)	3,807	23,331	480,185
Land Area (sq. miles)	31	666	4,845	Poverty Rate (2012)	7.5%	8.1%	10.0%
Pop./ Sq. Mile (2012)	1,280	411	737	Educational Attainment (2012)			
Median Age (2012)	33	40	40	Persons Age 25 or Older	Town	%	State
Households (2012)	15,669	106,817	1,360,184	High School Graduate	7,154	28%	677,253
Med HH Inc. (2012)	\$61,966	\$68,310	\$69,519	Associates Degree	2,115	8%	177,531
				Bachelors or Higher	8,403	33%	879,089
							36%
Age Distribution (2012)							
	0-4	5-17	18-24	25-49	50-64	65+	Total
Male	1,525 4%	2,945 7%	4,336 11%	6,656 17%	3,379 8%	2,121 5%	20,962
Female	1,314 3%	2,636 7%	2,141 5%	6,483 16%	3,554 9%	2,989 7%	19,117
County Total	14,771 5%	44,233 16%	27,177 10%	91,182 33%	57,129 21%	39,231 14%	273,723
State Total	200,031 6%	612,181 17%	328,661 9%	1,194,793 33%	726,725 20%	509,822 14%	3,572,213

Economics

Business Profile (2013)	Units	Employment	Top Five Grand List (2013)	Amount	% of Net
Sector			Pfizer Inc	\$511,942,340	13.1%
Total - All Industries	1,067	25,706	Electric Boat Corp	\$255,281,330	6.5%
23 Construction	49	164	LCOR Groton Apartments LLC	\$21,400,150	0.5%
31 Manufacturing	NA	NA	Exit 88 Hotel LLC	\$18,710,270	0.5%
44 Retail Trade	155	2,055	Groton Devel Associates LTD	\$17,533,460	0.4%
54 Prof. Scientific, and Technical Svcs	146	2,146	Net Grand List (2013)	\$3,910,324,166	
62 Health Care and Social Assistance	105	1,690	Major Employers (2014)		
72 Accommodation and Food Services	131	2,299	Pfizer Inc	Marriott-Mystic Hotel & Spa	
Total Government	55	3,485	Naval Submarine Base	Naval Ambulatory Care Ctr	
			Mystic Seaport Museum		

Education

2010-2011 School Year	Town	State	Connecticut Mastery Test Percent Above Goal						
			Grade 4		Grade 6		Grade 8		
Total Town School Enrollment	5,222	548,313	Town	State	Town	State	Town	State	
Most public school students in Groton attend Groton School District, which has 4,965 students.			Reading	64	63	76	76	76	75
			Math	63	67	67	72	66	67
			Writing	66	67	62	65	72	65
			Average SAT Score						
For more education data see:	Students per Computer	Town	State	Average Class Size		Town		State	
http://sdeportal.ct.gov/Cedar	Elementary:	2.5	4.1	Grade K	17.1	Grade 2	18.5	Reading	487
WER Research and Reports SS	Middle:	1.2	2.7	Grade 5	20.3	Grade 7	18.3	Writing	497
PReports.aspx	Secondary:	1.4	2.9	High School	18.9	Math	504	506	

Government

Government Form: Council-Manager				Annual Debt Service (2012)	\$7,832,715
Total Revenue (2012)	\$123,676,477	Total Expenditures (2012)	\$123,131,899	As % of Expenditures	6.4%
Tax Revenue	\$77,709,085	Education	\$79,722,039	Eq. Net Grand List (2010)	\$5,219,564,260
Non-tax Revenue	\$45,967,392	Other	\$43,409,860	Per Capita	\$130,232
Intergovernmental	\$43,940,965	Total Indebtness (2012)	\$58,667,201	As % of State Average	90%
Per Capita Tax (2012)	\$1,939	As % of Expenditures	47.6%	Moody's Bond Rating (2012)	Aa2
As % of State Average	75.1%	Per Capita	\$1,464	Actual Mill Rate (2012)	18.89
		As % of State Average	64.9%	Equalized Mill Rate (2012)	14.86
				% of Grand List Com/Ind (2010)	25.4%

Housing/Real Estate

<i>Housing Stock (2012)</i>	<i>Town</i>	<i>County</i>	<i>State</i>	Owner Occupied Dwellings (2012)	8,031	72,837	929,560
Total Units	17,828	120,752	1,485,445	As % Total Dwellings	45%	60%	63%
% Single Unit	55.8%	69.4%	64.6%	Subsidized Housing (2012)	3,666	12,166	161,379
New Permits Auth. (2012)	20	291	4,669	<i>Distribution of House Sales (2011)</i>			
As % Existing Units	0.11%	0.24%	0.31%	Number of Sales			
Demolitions (2012)	5	39	955	Less than \$100,000	NA	33	392
House Sales (2011)	NA	791	13,847	\$100,000-\$199,999	NA	243	3,205
Median Price	NA	\$238,000	\$291,000	\$200,000-\$299,999	NA	272	3,494
Built Pre 1950 share (2012)	23.9%	30.1%	30.2%	\$300,000-\$399,999	NA	126	2,086
				\$400,000 or More	NA	117	4,670

Labor Force

<i>Place of Residence (2013)</i>	<i>Town</i>	<i>County</i>	<i>State</i>	<i>Connecticut Commuters (2011)</i>			
Labor Force	18,265	144,217	1,859,934	Commuters into Town from:	Town Residents Commuting to:		
Employed	16,732	132,813	1,715,398	Groton	5,225	Groton	5,225
Unemployed	1,533	11,404	144,536	Ledyard	1,621	New London	1,402
Unemployment Rate	8.4%	7.9%	7.8%	Stonington	1,604	Stonington	1,032
<i>Place of Work (2013)</i>				Waterford	1,358	Ledyard	930
Units	1,067	7,065	113,697	New London	1,337	Waterford	646
Total Employment	25,706	122,143	1,640,223	Norwich	1,245	Montville	637
2000-'13 AAGR	-0.3%	-0.3%	0.2%	East Lyme	1,235	Norwich	594
Mfg Employment	NA	14,244	163,828	Montville	1,151	Hartford	289
				Griswold	520	East Lyme	265

Other Information

<i>Crime Rate (2012)</i>	<i>Town</i>	<i>State</i>	<i>Distance to Major Cities</i>	<i>Miles</i>	<i>Residential Utilities</i>	
Per 100,000 Residents	2,063	2,433	Hartford	45	Electric Provider	
<i>Library (2013)</i>			Boston	86	Groton Utilities Electric Division	(860) 446-4000
Public Web Computers	80		New York City	110	Gas Provider	
Circulation per Capita	11		Providence	46	Yankee Gas Company	(800) 989-0900
<i>Families Receiving (2014)</i>					Water Provider	
Temporary Assistance	312				Groton Utilities Water Division	(860) 446-4000
<i>Population Receiving (2014)</i>					Cable Provider	
Food Stamps	3,683				Thames Valley Communications, Inc	860-446-4009